



Executive Summary

Humber continues to participate voluntarily in the federal Employment Equity program. Amongst the equity-deserving groups, Humber has full representation of women; however, the data show there is still room for increased focus on women from equity-deserving groups. Humber also exceeds full representation of racialized people when compared to their Canada-wide availability (28.6% of full-time employees self-identified as racialized versus 23.8% Canada-wide availability). However, when considering specifically the availability of racialized people in Toronto (48.8%), there remains an opportunity to improve representation for this equity-deserving group.

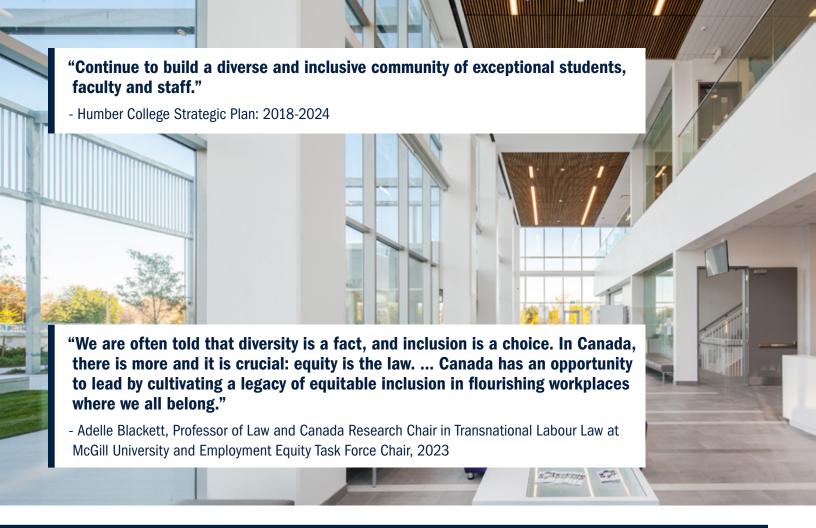
There is still a critical need to prioritize the recruitment, advancement, and retention of employees who self-identify as Indigenous Peoples and as Persons with Disabilities. The People(s) & Culture and Inclusion & Belonging Departments continue to collaborate on initiatives to address this equity need.

As with the previous year, in addition to data relating to employees' sexual orientation and gender identity and in line with the Employment Equity Act Review Task Force Recommendations, we are reporting data on self-identified Black employees across the Education Equal Opportunity Groups.

Ongoing projects with Human Resources (HR) Systems and Human Resources (HR) Business Intelligence are geared toward enhancing completion rates of the Employment Equity Questionnaire (EEQ). Increased completion rates will result in more accurate data, enabling targeted strategies to address gaps.

Table Contents

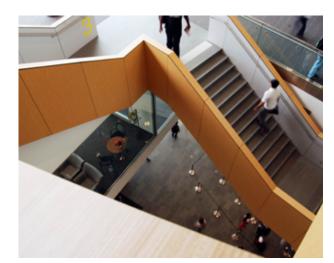
Executive Summary	2
Introduction	4
Key Terms	5
Humber's Employment Equity Program	6
Understanding the Workforce Analysis	6
Full Representation	6
Availability Data and Availability Statistics	7
Findings of Under-Representation	7
The Employment Systems Review (ESR) and Resources	8
Proposed Changes to the to the Employment Equity Act	8
Overview: Employment Equity Workforce Analysis	9
Workforce Composition	9
Table 1- Representation data of full-time employees for the years of 2018 to 2024:	10
Table 2 -Representation data of full-time employees, external availability and gap number as of December 31, 2024:	10
Hires and Terminations Data Analysis	11
Shares of Hires	11
Table 3 - Representation rates for the full-time new hires for the years 2018 to 2024:	11
Shares of Terminations	11
Table 4 - Total Number of Voluntary and Involuntary Terminations for the years of 2018 to 2024:	11
Analysis	11
Distribution of Full-Time Employees across Employment Equity Occupational Groups	12
Table 5 - Distribution of Humber's full-time employees among all 14 EEOGs as of December 31, 2024:	12
Internal Distribution of Employees by Designated Groups and EEOGs in 2024	13
Table 6- Distribution of Employees (2024) by Designated Groups and EEOGs:	13
Analysis	14
Analyzing the Representation Data for Women from an Intersectional Lens	16
Table 7 - Intersectional representation data of full-time employees who self-identified as Women as of December 31, 2024	16
Full-Time Faculty Demographic Data	18
Table 8 - Representation data based on full-time faculty members' self-identification on the EEQ as of December 31, 2024:	18
Table 9 - Representation data based on full-time faculty members' self-identification on the EEQ as of December 31, 2024:	19
Table 10 - Representation data based on all active and inactive non-full-time (NFT) faculty members for the 2024 calendar year:	19
Gender Diversity and Sexual Orientation Demographic Data	20
Table 11 - Gender Identity	20
Table 12 - Sexual Orientation	20
Table 13 - EEOC Distribution for Gender Diversity and Sexual Orientation amongst full-time employees as of December 31, 2024:	21
Black Employees Demographic Data	22
Table 14 - EEOC Distribution for Black full-time employees as of December 31, 2024:	22
Conclusion	23
Annendix 1: Employment Equity Occupational Groups	2/



Introduction

Humber Polytechnic voluntarily complies with the Employment Equity Act, reestablished its Employment Equity Program in 2018, and produced its first formal report in that year. This report presents Humber's Employment Equity data for the calendar year of January 1, 2024, to December 31, 2024.

The data contained in this report reflects the information received via the voluntary Employment Equity Questionnaire (EEQ). The current completion rate for all employees is 55.93%. Within the Academic Division, it is 71%, and among full-time academic employees the completion rate is 69%. All employees, not only those that are full-time, are encouraged to complete the EEQ. Additional details can be found on the Office of Human Rights & Harassment's website.



Humber keeps its workforce data current by allowing employees to

change previously submitted information. Humber updates its data to reflect new information from this process, and also evolving employee hires, and terminations.



Key Terms

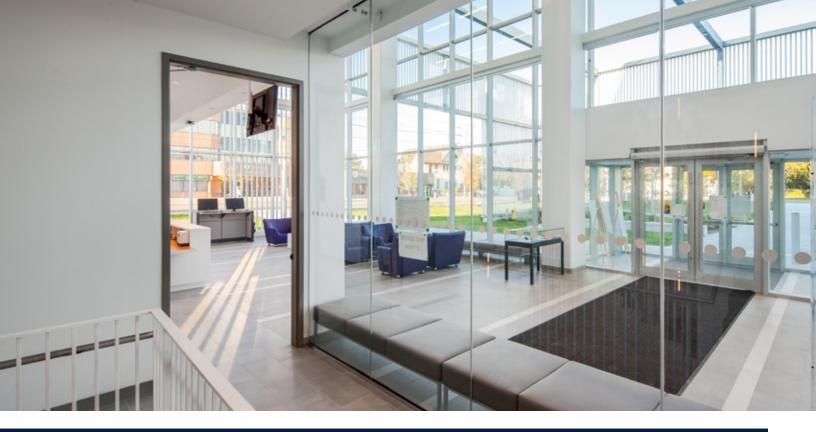
DIVERSITY: Refers to the different social, cultural and political identities of individuals and their worldviews, knowledge, practices, and experiences. Humber values and respects the contributions of its diverse students and employees, leading to an enriched learning, working, and living environment.

EQUITY: Refers to the ongoing intentional and systemic approach to remove historic and current barriers for Indigenous Peoples and equity-deserving groups. Humber applies specific programs, policies and practices to support fair and just outcomes.

EQUITY-DESERVING GROUPS: At Humber, equity-deserving groups refer to communities who were historically and who are currently underserved and underrepresented. These groups include Women, Persons with Disabilities, and Racialized Persons. Humber also includes Persons with diverse Gender Identities and Persons who identify as 2SLGBTQ+..

INCLUSION: At Humber, equity-deserving groups refer to communities who were historically and who are currently underserved and underrepresented. These groups include Women, Persons with Disabilities, and Racialized Persons. Humber also includes Persons with diverse Gender Identities and Persons who identify as 2SLGBTQ+.

INTERSECTIONALITY: The concept of 'intersectionality' was coined by Professor Kimberlé Williams Crenshaw and is defined as: "The interconnected nature of social categorizations such as race, class, and gender, regarded as creating overlapping and interdependent systems of discrimination or disadvantage; a theoretical approach based on such a premise." (Source: Oxford English Dictionary)



Humber's Employment Equity Program

Understanding the Workforce Analysis

The Federal *Employment Equity Act* (the Act) aims to make workplaces inclusive and open to individuals from employment equity groups that have historically faced employment barriers. The employment equity groups, also referred to as designated groups, are: Women, Indigenous Peoples, Persons with Disabilities and Racialized Persons. Other dimensions of diverse identities, such as disaggregated race, sexual orientation and gender identity, are not yet included in the Act, and no statistically confirmed data currently exist on labour market availability for these groups. Therefore, these are not included in the analysis provided by the Workplace Equity Information Management System (WEIMS) report.

Full Representation

The goal of employment equity is full representation, which is achieved when the internal representation of the employment equity groups reflects their external availability. Based on Humber Polytechnic's current population in each Employment Equity Occupational Group (EEOG):

- The availability number (#) in the Workforce Analysis table below is the long-term numerical goal of full representation.
- The Gap number (#) column in the Workforce Analysis table below is the difference between current and full representation.
- · A negative Gap # is the numerical goal the employer must achieve in order to achieve full representation.
- · A positive Gap # shows that the employer has met and exceeded its full representation goals for the employment equity group in the particular EEOG, i.e., the internal representation of the employment equity group in the particular EEOG exceeds external availability.

Humber Polytechnic measures and reports its current representation by comparing the internal representation of its workforce's four employment equity groups against availability benchmarks set by the Labour Program at Employment and Social Development Canada (ESDC).

Availability Data and Availability Statistics

Availability statistics are the data on the number or percentage of employment equity group members possessing the requisite skills within the relevant labour market for particular occupations or groups of occupations. Depending on the position, the relevant labour market may be national, provincial or the local Census Metropolitan Area (CMA). Accordingly, the availability data would differ.

The 2016 national availability benchmarks set by the Labour Program based on the National Household Survey (NHS) were used for Indigenous Peoples, Women and Racialized Persons. The Canadian Survey on Disability



(CSD) was used for Persons with Disabilities. Availability data for Persons with Disabilities are reported at the national level only. The availability of data on Persons with Disabilities is sometimes minimal at the EEOG level, and the data becomes less reliable. For this reason, EEOG values are suppressed at the provincial level, and no data are made available at the NOC (National Occupational Classification) level or the local Census Metropolitan Area level. .

Findings of Under-Representation

The Workforce Analysis tables show the patterns of underrepresentation of the employment equity groups. Barriers to employment exist for all four designated groups. While barriers and their intensity vary between the groups, there are a number of indicators that can predict barriers to employment equity being experienced. Patterns of underrepresentation of the employment equity groups at Humber, specifically Indigenous Peoples and Persons with Disabilities, indicate that there is still work to be done to remove those barriers that exist over time and do so as a result of corporate culture, policies, practices, and decision-making.



Underrepresentation is a key concept in employment equity analysis. At a minimum, the employer is expected to hire qualified employment equity group candidates at their external availability rate. A gap occurs when the internal representation of the employment equity groups in the particular EEOG is less than their external availability. The next step in employment equity analysis is to determine whether the underrepresentation is significant. The following three filters are used to determine significance:

- Size: The first filter is the size of the gaps, i.e., how many of the gaps are equal to and exceed -3.
- **Severity**: The second filter is severity, a measure of how close the designated group is to full representation. The closer the percentage is to 100%, i.e., full representation, the less severe the underrepresentation. A value of 80% demonstrates that the employer has achieved 80% of its full representation goal for the particular EEOG, and so the underrepresentation is not seen as severe. The severity ratio or utilization rate measure is one of the fields in the tables below.
- **Prevalence**: The third overall filter is the prevalence of the underrepresentation of the designated group(s) in the EEOGs.

The Employment Systems Review (ESR) and Resources

In 2022. Humber received a number of recommendations from an external consultant as an outcome of the Employment Systems Review (ESR). It should be noted that the ESR is not a Human Resources Audit. The purpose of an ESR is five-fold:

- 1. to identify all human resources systems, policies and practices;
- 2. to analyze these systems, policies and practices to determine how they may have a different impact on designated groups compared to those who are not members of a designated group;



- 3. to identify which of these systems, policies and practices create barriers;
- 4. to provide a basis for corrective action to remove barriers; and
- 5. 5. to assess the potential for reasonable accommodation to overcome valid barriers (i.e. barriers that exist because of a bona fide occupational requirement and are consistent with human rights legislation).1

The ESR examined each employment system - recruitment, selection, hiring, training and development, promotion, retention and termination, reasonable accommodation, corporate culture, and attitudes - as part of this analytical review process.

A working group comprising relevant departments across Inclusion & Belonging and People(s) and Culture has been established and is continuing work on the recommendations.

Proposed Changes to the to the Employment Equity Act

As of December 2023, changes have been proposed to the Federal Employment Equity Act to include Black and 2SLGBTQ+2 people among groups facing systemic workplace barriers.

Since 2019. Humber has included questions on Gender Diversity and Sexual Orientation in the EEO. Prior to August 2019, Gender Diversity and Sexual Orientation demographic data were not captured in the existing Human Resources Information System (HRIS) and, as such, Humber had no fulsome way to report this data.

When employees answer the Employment Equity Questionnaire about identity, as a racialized person, they have the option to further self-identify. As such, we are able to provide some data relating to Black employees.

The information relating to Gender Diversity, Sexual Orientation, and Black employees can be found in Tables 11 through 14.

Note: Until we have federal data available, we cannot determine what full representation is for these identities, and the available data can only be used to compare year-over-year data internally to Humber.

Source: Chapter 3: Rethinking equity groups under the Employment Equity Act framework - Review - https://www.canada.ca/en/employment-social-development/corporate/portfolio/labour/ programs/employment-equity/reports/act-review-task-force/chapter-3.html#h2.7

The term currently used in federal legislation is 2SLGBTQI+



Overview: Employment Equity Workforce Analysis

Data for this report were collected using Humber's voluntary, confidential self-identification EEQ. Employees are aware that access to their employment equity information is confidential and restricted to duly authorized personnel only.3 They can update their employment equity information if there is a change in their employment equity status.

Workforce Composition

On December 31, 2024, there were 1908 active fulltime employees at Humber across the three employment statuses - Faculty, Support and Administrative staff. Table 1 shows the year-over-year representation data based on full-time employees' voluntary self-identification on the EEQ from 2018 to 2024.

It is important to note that some Indigenous Peoples and individuals from equity-deserving groups are less likely to complete the EEQ due to historical and lived experiences, such as racial profiling, fears of being outed, or distrust of institutional collection of personal information.



Table 1- Representation data of full-time employees for the years of 2018 to 2024:

Year	# of Full-time employees ⁴	Women	Indigenous Peoples	Persons with Disabilities	Racialized Persons
2024	22	60.25% ⁵	1.58%6	5.14%7	39.71%8
2023	1938	58.7%	1.3%	5.3%	33.9%
2022	1883	58.9%	1.75%	5.5%	26.9%
2021	1766	59.0%	0.9%	3.1%	18.7%
2020	1717	59.9%	0.8%	3.1%	18.8%
2019	1643	58.4%	0.7%	3.4%	19.2%
2018	1633	57.6%	0.7%	2.9%	19.2%

Notes: The total may not equal the sum of components due to rounding, and individuals may identify belonging to more than one designated group. Some increases may be attributable to more existing staff completing the survey, rather than new hires. See Table 4 for data on new hires.

Table 2 -Representation data of full-time employees, external availability and gap number as of December 31, 2024:

Designated Group	Designated Group Representation #		Gap #
Women	908 (60.3%)	853 (56.6%)	55
Indigenous Peoples	23 (1.6%)	38(2.6%)	-15
Persons with Disabilities	74 (5.1%)	122(8.5%)	-48
Racialized Persons 575 (39.7%)		345(23.8%)	230

Notes: The external availability numbers used here represent Canada-wide availability. For most, that number is similar for Toronto specifically. However, it is notable that Toronto has 48.8% general availability for racialized people versus 23.8% Canada-wide. 9 This should be considered when assessing the availability gap in the chart above.

As of December 31 of that year

¹⁵⁰⁷ full-time employees answered this question on the EEQ, 908 identified as women

⁶ 1453 full-time employees answered this question on the EEQ, 23 identified as Indigenous

⁷ 1439 1full-time employees answered this question on the EEQ, 74 identified as a person with a disability

¹⁴⁴⁸ full-time employees answered this question on the EEQ, 575 identified as racialized

 $[\]underline{http://www.canada.ca/content/dam/canada/employment-social-development/corporate/portfolio/labour/programs/employment-equity/2016-employment-equity-en.pdf}$

Hires and Terminations Data Analysis

Shares of Hires

The hiring data for the years 2018 to 2024 were reviewed based on new full-time employees' self-identification on the EEQ. Designated groups' share of hires is one measure of the effectiveness of Humber's recruitment strategies and its capacity to attract, select and hire the diversity of experiences and skills it needs to be successful.

Table 3 - Representation rates for the full-time new hires¹⁰ for the years 2018 to 2024:

Year	Total Number of Employees Hired	Women	Indigenous Peoples	Persons with Disabilities	Racialized Persons
2024	165	Total: 80	Total: 2	Total: 5	Total: 71
2024	100	10(a): 80	Women: 2	Women: 5	Women: 18
2023	245	Total: 39	Total: 1	Total: 3	Total: 41
2023	243	10(a). 39	Women: 0	Women: 2	Women: 35
2022	212	Total: 44	Total: 3	Total: 6	Total: 30
2022	2022 212	Total: 44	Women: 3	Women: 6	Women: 27
2021	74	Total: 39	Total: 2	Total: 3	Total: 15
2021	14	10(a). 39	Women: 1	Women: 1	Women: 9
2020	36	Total, OC	Total: 1	Total: 2	Total: 3
2020	30	Total: 26	Women: 0	Women: 1	Women: 2
0010	OF.	T-+-1, 40	Total: 0	Total: 2	Total: 6
2019	65	Total: 40	Women: 0	Women: 1	Women: 3
2010	146	Total, 71	Total: 2	Total: 1	Total: 19
2018	146	Total: 71	Women: 2	Women: 0	Women: 10

Shares of Terminations

Terminations, voluntary and involuntary, are one of the measures of retention and employee engagement. The following table shows the breakdown of termination data based on the designated groups for 2018 to 2024.

Table 4 - Total Number of Voluntary and Involuntary Terminations¹¹ for the years of 2018 to 2024:

Year	Total Number of Voluntary and Involuntary Terminations	Women	Indigenous Peoples	Persons with Disabilities	Racialized Persons
2024	135	92	4	3	32
2023	32	12	0	1	4
2022	171	109	4	8	27
2021	124	81	0	5	24
2020	76	36	2	7	19
2019	47	30	1	1	11
2018	69	44	0	5	11

Note: To protect the confidentiality of the voluntary and involuntary terminated employees, the above data has not been further disaggregated based on EEOG or intersectional identity for Women.

Analysis

The data shows that there were 135 total voluntary and involuntary terminations in 2024. Overall, there was a marginally lower number of terminations in 2024 than in the past two years. However, the percentage of voluntary and involuntary terminations of employees who self-identify as women was slightly higher in 2024 than in the previous two years.

based on employees' self-identification via the EEQ

based on employees' self-identification via the EEQ

Distribution of Full-Time Employees across Employment Equity Occupational Groups

Table 5 - Distribution of Humber's full-time employees among all 14 EEOGs as of December 31, 2024:

Employment Equity Occupational Groups (EEOGs)	Total Number of Full-Time Employees in the EEOG (n=1908) ¹²	Percentage of Full-Time Employees in the EEOG
01: Senior Managers	15	0.8%
02: Middle and Other Managers	313	16.4%
03: Professionals	1017	53.3%
04: Semi-Professionals and Technicians	121	6.3%
05: Supervisors	11	0.6%
06: Supervisors: Crafts & Trades	1	0.1%
07: Administrative and Senior Clerical Personnel	338	17.7%
08: Skilled Sales and Service Personnel	3	0.2%
09: Skilled Crafts and Trades Workers	7	0.4%
10: Clerical Personnel	46	2.4%
11: Intermediate Sales and Service Personnel	23	1.2%
12: Semi-Skilled Manual Workers	2	0.1%
13: Other Sales and Service Personnel	7	0.4%
14: Other Manual Workers	4	0.2%

The above data shows that the majority of Humber's full-time employees are in four (4) Employment Equity Occupational Groups:

- · 02: Middle and Other Managers
- · 03: Professionals
- · 04: Semi-Professionals and Technicians
- · 07: Administrative and Senior Clerical Personnel

The distribution by EEOG remained similar to what it was in 2022 and 2023.



Internal Distribution of Employees¹³ by Designated Groups and EEOGs in 2024

Table 6- Distribution of Employees (2024) by Designated Groups and EEOGs:

Employment Equity Occupational Groups (EEOGs)	All employees 14	Women	Indigenous Peoples	Persons with Disabilities	Racialized Persons
01: Senior Managers	15	46.7%	13.3%	6.7%	6.7%
02: Middle and Other Managers	313	51.4%	1.3%	1.3%	25.6%
03: Professionals	1017	45.8%	1.4%	4.0%	32.3%
04: Semi-Professionals and Technicians	121	35.5%	1.7%	7.4%	24.0%
05: Supervisors	11	45.5%	0.0%	9.1%	36.4%
06: Supervisors: Crafts & Trades	1	0.0%	0.0%	100.0%	0.0%
07: Administrative and Senior Clerical Personnel	338	65.1%	0.9%	4.7%	39.6%
08: Skilled Sales and Service Personnel	3	33.3%	0.0%	0.0%	33.3%
09: Skilled Crafts and Trades Workers	7	0.0%	0.0%	0.0%	0.0%
10: Clerical Personnel	46	50.0%	0.0%	4.3%	43.5%
11: Intermediate Sales and Service Personnel	23	100.0%	0.0%	8.7%	69.6%
12: Semi-Skilled Manual Workers	2	0.0%	0.0%	0.0%	0.0%
13: Other Sales and Service Personnel	7	18.2%	0.0%	14.3%	42.9%
14: Other Manual Workers	4	0%	0.0%	0.0%	25.0%

Note: non-full-time employees are not captured here. Many of those employees have unclassified jobs, such as student employees, temporary part-time support positions, etc.

Total 1908 full-time employees.

Analysis

To achieve full representation, numerical goals must be established for employment equity groups in each EEOG where there is underrepresentation. The goals established must be sufficient to ensure reasonable progress towards closing each gap in representation by being above or, at minimum, equal to availability.

Exception: If there is a gap for Women in an EEOG where women are represented at 50 percent or more, the employer is not required to establish a goal, regardless of availability. This exception is to ensure that the Employment Equity Program is not encouraging employers to further categorize certain occupations as "female" occupations

Designated Group: Women

- The highest percentages of women at 100%, 65.1%, and 51.4% are found in the EEOGs 11: Intermediate Sales and Service Personnel, 07: Administrative and Senior Clerical Personnel, and 02: Middle and Other Managers, respectively.
- The lowest percentage of women (excluding 0.0%) is found in EEOG 13: Other Sales and Service Personnel, at 18.2%.
- 0.0% percentage is found in the following EEOGs
 - » 06: Supervisors: Crafts & Trades
 - » 09: Skilled Crafts and Trades Workers
 - » 12: Semi-skilled Manual Workers
 - » 14: Other Manual Workers

Designated Group: Indigenous Persons

- The highest percentages of Indigenous Persons are found in the EEOG 01: Senior Managers, at 13.3% and 04: Semi-Professionals and Technicians, at 1.7%.
- The lowest percentage of Indigenous Persons (excluding 0.0%) is found in the 02: Middle and Other Managers: 1.3% and 07: Administrative and Senior Clerical Personnel: 0.9%.
- 0.0% percentage of Indigenous Persons is found in the following EEOGS:
 - » 05: Supervisors
 - » 06: Supervisors: Crafts & Trades
 - » 08: Skilled Sales and Service Personnel
 - » 09: Skilled Crafts and Trades Workers
 - » 10: Clerical Personnel
 - » 11: Intermediate Sales and Service Personnel
 - » 12: Semi-Skilled Manual Workers
 - » 13: Other Sales and Service Personnel
 - » 14: Other Manual Workers
- This is indicative of a severe underrepresentation of Indigenous Persons throughout Humber.

Designated Group: Racialized People

- The highest percentage of racialized people is found in EEOG 11: Intermediate Sales and Service Personnel at 69.6%.
- The lowest percentage of racialized people (excluding 0.0%) is found in the EEOG 01: Senior Managers, at 6.7%
- 0.0% percentage of racialized people is found in the following EEOGs:
 - » 06: Supervisors: Crafts & Trades
 - » 09: Skilled Crafts and Trade Workers
 - » 12: Semi-Skilled Manual Workers

Designated Group: Persons with Disabilities

- The highest percentage of persons with disabilities is found in EEOG 06: Supervisors: Crafts & Trades, at 100.00%
- The lowest percentage of persons with disabilities (excluding 0.0%) is found in the EEOG 02: Middle and Other Managers, at 1.3%
- 0.0% percentage of persons with disabilities is found in the following EEOGs:
 - » 08: Skilled Sales and Service Personnel
 - » 09: Skilled Crafts and Trades Workers
 - » 12: Semi-Skilled Manual Workers
 - » 14: Other Manual Workers
- This is indicative of a severe underrepresentation of Persons with Disabilities throughout Humber.

Humber urgently needs to focus on the recruitment, advancement and retention of employees who self-identify as belonging to the following designated groups: Indigenous Peoples and Persons with Disabilities.



Analyzing the Representation Data for Women from an Intersectional Lens

Intersectional data on the representation of employees who identify as Indigenous Peoples and/or members of more than one equity-deserving group provide critical insights into compounding factors that perpetuate marginalization among designated groups. This data enables Humber to consider implications for Employment Equity priorities and strategies, including ensuring diversity of new hires who are women. Earlier in the report, disaggregated data was provided for new full-time hires who self-identified as Women using intersectional identity data. The Table below shows the representation data for those who self-identified as women and as members of one additional designated group.

Table 7 - Intersectional representation data of full-time employees who self-identified as Women as of December 31, 2024

EEOG	All Employees	Indigenous Peoples	Persons with Disabilities	Racialized Persons
Senior Mangers	Total: 15	Total: Less than 5	Total: Less than 5	Total: Less than 5
	Women: 7	Women: 0	Women: Less than 5	Women: Less than 5
Middle and Other Managers	Total: 313	Total: Less than 5	Total: Less than 5	Total: 80
	Women: 161	Women: Less than 5	Women: Less than 5	Women: 54
Professionals	Total: 1017	Total: 14	Total: 41	Total: 328
	Women: 466	Women: 10	Women: 21	Women: 173
Semi-Professionals and Technicians	Total: 121	Total: Less than 5	Total: 9	Total: 29
	Women: 43	Women: Less than 5	Women: Less than 5	Women: 16
Supervisors	Total: 11	Total: 0	Total: Less than 5	Total: Less than 5
	Women: 5	Women: 0	Women: Less than 5	Women: Less than 5
Supervisors: Crafts & Trades	Total: Less than 5 Women: 0	Total: 0 Total: Less than 5 Women: 0 Women: 0		Total: 0 Women: 0
Administrative and Senior Clerical Personnel	Total: 338	Total: Less than 5	Total: 16	Total: 134
	Women: 220	Women: Less than 5	Women: 10	Women: 96
Skilled Sales and Service Personnel	Total: Less than 5	Total: 0	Total: 0	Total: Less than 5
	Women: Less than 5	Women: 0	Women: 0	Women: 0
Skilled Crafts and Trades Workers	Total: 7	Total: 0	Total: 0	Total: 0
	Women: 0	Women: 0	Women: 0	Women: 0
Clerical Personnel	Total: 46	Total: 0	Total: Less than 5	Total: 20
	Women: 23	Women: 0	Women: Less than 5	Women: 13
Intermediate Sales and Service Personnel	Total: 23	Total: 0	Total: Less than 5	Total: 16
	Women: 23	Women: 0	Women: Less than 5	Women: 11
Semi-Skilled Manual Workers	Total: Less than 5	Total: 0	Total: 0	Total: 0
	Women: 0	Women: 0	Women: 0	Women: 0
Other Sales and Service Personnel	Total: 7	Total: 0	Total: Less than 5	Total: Less than 5
	Women: Less than 5	Women: 0	Women: Less than 5	Women: Less than 5
Other Manual Workers	Total: Less than 5	Total: 0	Total: 0	Total: Less than 5
	Women: 0	Women: 0	Women: 0	Women: 0

Note: As per Employment Equity regulations and to protect employees' confidentiality, if the total number of employees who self-identify as Indigenous Peoples and/or a member of an equity-deserving group is less than five, it is denoted as "Less than 5" in the disaggregated data above.

The above representation data, analyzed from the perspective of an intersectional lens, show that of the full-time employees who self-identify as Women:

- 17 or 1.8% of the employees self-identify as Women and Indigenous Peoples
- · 42 or 4.0% of the employees self-identify as Women and Persons with Disabilities
- · 366 or 38% of the employees identify as Women and Racialized Persons

Similar to the 2021 to 2023 Employment Equity Reports, while women overall are well represented in leadership and professional roles at Humber, the above-disaggregated representation data show that Humber needs to focus on the recruitment, advancement and retention of employees who self-identify as Women from the following designated groups: Indigenous Peoples and Persons with Disabilities.



Full-Time Faculty Demographic Data

This Report specifically focuses on full-time and non-full-time faculty members in response to requests from the Humber community. Humber is aware that it is important for its diverse student body to see themselves in their faculty.

Table 8 shows the representation data based on full-time faculty members' self-identification on the EEQ as of December 31, 2024.

Table 9 shows the representation data based on full-time academic faculty members' self-identification on the EEQ as of December 31, 2024.

Table 8 - Representation data based on full-time faculty members' self-identification on the EEQ as of December 31, 2024:

Faculty	# of FT Employees	EEQ Response Rate	Women	Indigenous Persons	Persons with Disabilities	Racialized Persons
Faculty of Liberal Arts & Sciences	166	84%	78 (47%)	Less than 5 (Less than 5%)	8 (5%)	46 (28%)
Faculty of Applied Sciences & Technology	165	67%	30 (18%)	Less than 5 (Less than 5%)	6 (Less than 5%)	37 (22%)
Faculty of Health Sciences & Wellness	165	67%	115 (55%)	5 (Less than 5%)	7 (Less than 5%))	44 (21%)
The Faculty of Media, Creative Arts, and Design	208	75%	69 (36%)	0 (0%)	Less than 5 (Less than 5%)	31(16%)
Faculty of Social & Community Services	194	74%	39 (49%)	Less than 5 (Less than 5%)	5 (6%)	19 (24%)
Longo Faculty of Business	79	66%	82 (41%)	0 (0%)	9 (Less than 5%)	45 (22%)

Notes: Percentages are stated in terms of # or 'Yes' responses / # of Employees

As per Employment Equity regulations and to protect employees' confidentiality, if the total number of faculty members who self-identify as a member of a designated group is less than five (5), it is denoted as "Less than 5" in the disaggregated data.

Table 9 - Representation data based on full-time faculty members' self-identification on the EEQ as of December 31, 2024:

Faculty	# of FT Academic Employees	EEQ Response Rate	Women	Indigenous Persons	Persons with Disabilities	Racialized Persons
Faculty of Liberal Arts & Sciences	147	81%	62 (42%)	Less than 5 (Less than 5%)	7 (5%)	38 (26%)
Faculty of Applied Sciences & Technology	131	61%	14 (11%)	Less than 5 (Less than 5%)	Less than 5 (Less than 5%)	28 (21%)
Faculty of Health Sciences & Wellness	121	79%	65 (54%)	5 (Less than 5%)	7 (6%)	24 (20%)
The Faculty of Media, Creative Arts, and Design	135	67%	44 (33%)	0 (0%)	Less than 5 (Less than 5%)	16 (12%)
Faculty of Social & Community Services	56	63%	25 (45%)	Less than 5 (Less than 5%)	5 (9%)	12 (21%)
Longo Faculty of Business	146	72%	48 (33%)	0 (0%)	5 (Less than 5%)	32 (22%)

Notes: Percentages are stated in terms of # or 'Yes' responses / # of Employees

As per Employment Equity regulations and to protect employees' confidentiality, if the total number of faculty members who self-identify as a member of a designated group is less than five (5), it is denoted as "Less than 5" in the disaggregated data.

Table 10 - Representation data based on all active and inactive non-full-time (NFT) faculty members¹⁵ for the 2024 calendar year:

Faculty	# of NFT Academic Employees	EEQ Response Rate	Women	Indigenous Persons	Persons with Disabilities	Racialized Persons
Faculty of Liberal Arts & Sciences	87	41%	24 (28%)	Less than 5 (Less than 5%)	Less than 5 (Less than 5%)	12 (14%)
Faculty of Applied Sciences & Technology	93	20%	14 (15%)	0 (0%)	Less than 5 (Less than 5%)	8 (9%)
Faculty of Health Sciences & Wellness	131	46%	44 (34%)	Less than 5 (Less than 5%)	Less than 5 (Less than 5%)	23 (18%)
The Faculty of Media, Creative Arts, and Design	212	26%	30 (14%)	Less than 5 (0%)	Less than 5 (Less than 5%)	27 (13%)
Faculty of Social & Community Services	22	82%	16 (73%)	0 (0%)	Less than 5 (5%)	11 (50%)
Longo Faculty of Business	60	40%	16 (27%)	Less than 5 (Less than 5%)	Less than 5 (Less than 5%)	8 (13%)

Notes: Percentages are stated in terms of # or 'Yes' responses / # of Employees

As per Employment Equity regulations and to protect employees' confidentiality, if the total number of faculty members who self-identify as a member of a designated group is less than five (5), it is denoted as "Less than 5" in the disaggregated data.

Gender Diversity and Sexual Orientation Demographic Data

Table 11 - Gender Identity

This table shows the representation rates of full-time and non-full-time employees from 2019 to 2024 who self-identified their Gender Identity in the EEQ:

Year	Women	Men	Non-binary	Gender Queer	Trans	Other	Decline to Answer
2024	1298	722	Less than 5	12	Less than 5	1	28
2023	865	565	Less than 5	9	Less than 5	6	10
2022	877	569	Less than 5	7	Less than 5	NA	8
2021	1203	791	Less than 5	5	Less than 5	NA	7
2020	1146	751	Less than 5	Less than 5	Less than 5	NA	6
2019	1081	761	Less than 5	Less than 5	Less than 5	NA	6

Table 12 - Sexual Orientation

This table shows the representation rates of full-time and non-full-time employees who, from 2019 to 2024, self-identified their Sexual Orientation in the EEQ:

Year	Lesbian	Gay	Bisexual	Queer	Two-Spirit	Heterosexual	Decline to Answer
2024	10	20	27	23	Less than 5	296	27
2023	9	24	37	21	Less than 5	287	34
2022	7	24	24	17	Less than 5	255	22
2021	9	25	18	12	Less than 5	233	21
2020	5	18	12	5	Less than 5	177	14
2019	5	16	8	5	Less than 5	138	17

Table 13- EEOC Distribution for Gender Diversity and Sexual Orientation amongst full-time employees as of **December 31, 2024:**

EEOG	Gender Identity other than woman or man	Sexual Orientation other than heterosexual
Senior Managers	0	0
Middle and Other Managers	Less than 5	11
Professionals	6	22
Semi-Professionals and Technicians	Less than 5	6
Supervisors	0	0
Supervisors: Crafts & Trades	0	0
Administrative and Senior Clerical Personnel	Less than 5	17
Skilled Sales and Service Personnel	0	0
Skilled Crafts and Trades Workers	0	0
Clerical Personnel	0	0
Intermediate Sales and Service Personnel	0	0
Semi-Skilled Manual Workers	0	0
Other Sales and Service Personnel	0	0
Other Manual Workers	0	0

Based on the total number of employees at Humber, representation of diverse gender identities and sexual orientations continues to be an area for improvement for Humber with respect to enhancing communication on the EEQ, and especially the importance for employees to voluntarily self-identify their gender identity and sexual orientation. The Office of Human Rights & Harassment meets with the 2SLGBTQ+ Employee Resource Group annually to discuss the EEQ.

Additionally, the data indicate a likely need to focus on recruiting, advancing, and retaining individuals from diverse gender identities and sexual orientations.

Black Employees Demographic Data

Table 14- EEOC Distribution for Black full-time employees as of December 31, 2024:

EEOG	Black full-time employees
Senior Managers	0
Middle and Other Managers	12
Professionals	25
Semi-Professionals and Technicians	Less than 5
Supervisors	0
Supervisors: Crafts & Trades	0
Administrative and Senior Clerical Personnel	15
Skilled Sales and Service Personnel	0
Skilled Crafts and Trades Workers	0
Clerical Personnel	Less than 5
Intermediate Sales and Service Personnel	0
Semi-Skilled Manual Workers	0
Other Sales and Service Personnel	0
Other Manual Workers	0

A total of 72 employees at Humber self-identified as Black, with 57 of those being full-time. Given the overall employee population, this level of representation suggests that there is an opportunity for improvement for Humber to enhance communications on the EEQ and the importance of employees voluntarily self-identifying when completing the EEQ. The Office of Human Rights & Harassment meets with the Black/African Employee Resource Group annually to discuss the EEQ – emphasizing its purpose and the importance of voluntary self-identification.

Additionally, the data indicates that there is likely a need to focus on recruiting, advancing and retaining Black employees.

Conclusion

The Office of Human Rights & Harassment continues to engage the Humber community in a robust and rigorous Employment Equity Program. The Employee Systems Review provided recommendations that continue to guide Humber in progressing with this work.

However, the 2024 Employment Equity Report reveals that there is still work to be done relating to the underrepresentation of Indigenous Peoples and equity-deserving groups in the Humber workforce, specifically Indigenous Peoples and Persons with Disabilities.

Increased completion of the EEQ will ensure data is as accurate as possible. Accurate data will facilitate targeted, meaningful strategies to address gaps.

This coming year will likely see the implementation of the Employment Equity Act review, which will study and engage on the following four areas:

- 1. Defining equity groups How to modernize and define the Act-designated groups
- 2. Better supporting equity groups How to better support equity groups protected under the Act
- 3. Improving accountability, compliance and enforcement How to improve accountability, compliance, enforcement for employment equity; and
- 4. Improving public reporting How to improve public reporting for employment equity (Source: Government of Canada)

As noted in last year's report, the review of the Employment Equity Act was a welcome development. It had been over 35 years since the legislation was first introduced in Canada, and an update was long overdue. This includes ongoing calls to formally recognize the 2SLGBTQ+ community and Black people as designated groups under the Act.

Following the December 2023 announcement to modernize the Employment Equity Act, the Government of Canada conducted consultations in spring and summer 2024 with affected communities, unions, and employer organizations. To advance the Government of Canada's initial commitments to modernize the Employment Equity Act, the Public Service Commission of Canada (PSC) and the Office of the Chief Human Resources Officer (OCHRO) collaborated with Employment and Social Development Canada's (ESDC) Labour Program. This collaboration also involved key partners, including federal departments and agencies, bargaining agents, and employee networks, to determine appropriate next steps.¹⁶

Humber's journey ahead requires renewed commitment, resources, time, and innovation across the institution so as to improve employment equity and ensure meaningful institutional and cultural change. Let us continue to be bold and work together to build a more equitable and inclusive Humber community where everyone belongs.

Appendix 1: Employment Equity Occupational Groups

The Employment Equity Regulations identify 14 Employment Equity Occupational Groups (EEOG).

Employment Equity Occupational Groups (EEOGs)	Definition of EEOG	Examples of Positions at Humber
01: Senior Managers	Senior Managers are employees who hold the most senior positions in the organization. They are responsible for the organization's policies and strategic planning, and for directing and controlling the functions of the organization.	President, Vice- President
02: Middle and Other Managers	Middle and Other Managers receive instructions from senior managers and administer the organization's policies and operations through subordinate managers or employees	Director, Manager
03: Professionals	Professionals usually need either a university degree or prolonged formal training and often must be members of a professional organization.	Professor, Counsellor
04: Semi- Professionals and Technicians	Workers in these occupations must possess knowledge equivalent to about two years of postsecondary education, offered in many technical institutions and community colleges, and often have further specialized on the-job training. They may have highly developed technical and/or artistic skills.	Alternative Media Technician, Digital Media Technician
05: Supervisors	Non-management first-line coordinators of workers in administrative, clerical, sales and service fields	Site Supervisor, Supervisor Digital Solutions
06: Supervisors: Crafts & Trades	Non-management first-line coordinators of workers in manufacturing, processing, trades and primary industry occupations. They supervise skilled crafts and trades workers, semi-skilled manual workers and/or other manual workers.	Production Supervisor
07: Administrative and Senior Clerical Personnel	Workers in these occupations carry out and coordinate administrative procedures and administrative services primarily in an office environment, or perform clerical work of a senior nature.	Administrative Coordinator, Executive Assistant
08: Skilled Sales and Service Personnel	Highly skilled workers engaged wholly or primarily in selling or in providing personal service. These workers have a thorough and comprehensive knowledge of the processes involved in their work and usually has received an extensive period of training involving some postsecondary education, part or all of an apprenticeship, or the equivalent on-the-job training and work experience.	Buyer
09: Skilled Crafts and Trades Workers	Manual workers of a high skill level, having a thorough and comprehensive knowledge of the processes involved in their work. They are frequently journeypersons who have received an extensive period of training.	Electricians, Plumbers
10: Clerical Personnel	Workers performing clerical work, other than senior clerical work.	Administrative Assistant, Program Assistant
11: Intermediate Sales and Service Personnel	Workers engaged wholly or primarily in selling or in providing personal service who perform duties that may require from a few months up to two years of on-the-job training, training courses, or specific work experience.	Retail Operations Assistant
12: Semi-Skilled Manual Workers	Manual workers who perform duties that usually require a few months of specific vocational on-the-job training.	Mover/Installer
13: Other Sales and Service Personnel	Workers in sales and service jobs that generally require only a few days or no on-the-job training.	Residence Housekeeper
14: Other Manual Workers	Workers in jobs which generally require only a few days or no on-the-job training.	Groundskeeper

A full listing of the NOC codes that are grouped into each EEOG can be found at:

https://laws-lois.justice.gc.ca/eng/regulations/SOR-96-470/page-5.html